

D. National Foreign Assessments Center

1. NFAC contributes a major share of the intelligence analysis and estimates required by the official US foreign policymaking community. Our specialists examine the political, economic, military, scientific, and technological affairs of foreign countries, and conduct research in geographic, cartographic, biographic, and other areas affecting international relations.

2. As NFAC has a high concentration of specialists with advanced degrees and teaching experience, its relationships with US academic and research institutions are extensive. Many NFAC analysts maintain collaborative relationships with scholars in the private sector in order to exchange information and points of view and to be certain that their own work makes maximum use of the knowledge and skills of the academic community. NFAC specialists are active in the professional and academic associations in their fields, and many are asked to participate in academic conferences and symposia. Some NFAC specialists teach regularly at local universities or elsewhere during teaching sabbaticals. Some write for scholarly journals. Some pursue their professional development by further graduate education on detail or on leave from the Agency. All of these activities are carried out with the Agency affiliation openly acknowledged. Further, most new NFAC analysts are recruited from US graduate schools.

NFAC also enters into contracts with individual scholars, with universities, or their affiliates, or with private research centers for analytical research support. Organizations and individuals who enter into such

contracts are of course fully aware that they are assisting their government's foreign intelligence research and analysis efforts. It is Agency policy to remind consultants from academic institutions that, depending on the rules of the institution, he or she may wish to advise an appropriate senior management official of the institution of an affiliation with the Agency.